

## Exhibit 300: Capital Asset Plan and Business Case Summary

### Part I: Summary Information And Justification (All Capital Assets)

#### Section A: Overview (All Capital Assets)

**1. Date of Submission:** 2010-03-19 17:54:51

**2. Agency:** 025

**3. Bureau:** 00

**4. Name of this Investment:** CFO - 1768010 - FMLoB - HUD Financial Management Business Case

**5. Unique Project (Investment) Identifier:** 025-00-01-01-01-1020-00

**6. What kind of investment will this be in FY 2011?:** Mixed Life Cycle

- Planning
- Full Acquisition
- Operations and Maintenance
- Mixed Life Cycle
- Multi-Agency Collaboration

**7. What was the first budget year this investment was submitted to OMB? \***

**8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.**

The HUD Financial Management Line of Business (FMLoB) is the Office of the Chief Financial Officers (OCFOs) mixed life cycle, major, parent investment. It has 6 child investments (5 steady state & 1 DME). HUDCAPS is the dept core financial system, from American Management Systems Federal Financial System (FFS). Implemented 15 yrs ago our version is no longer supported by the successor company. Technical resources are expensive & difficult to find. Another steady state investment system is the Program Accounting System (PAS) which has been operational since the 1970 s. Once the general ledger, PAS now maintains project level budget execution. There are 2 existing systems within FMLoB steady state investments that will continue to serve key roles even when other FMLoB systems are being retired: the Financial Data Mart (FDM) and the Line of Credit Control System (LOCCS). The FDM enables several business intelligence (BI) tools to access financial data in responding to various reporting requirements. LOCCS is an on-line, multi-user cash mgmt system that accepts payment requests from grantees (or HUD personnel); validates per program guidelines; & applies applicable payment offsets. The unqualified audit opinions & OMB scorecards HUD has received highlight the quality work of the FMLoB steady state team. In addition, HUD has been able to meet the accounting, reporting & transparency requirements of the Recovery Act in part by leveraging these systems some of which have been operational for decades. The DME child is the HUD Integrated Financial Management Improvement Program (HIFMIP) which will implement the Integrated Core Financial System (ICFS). HUD awarded a contract on 11/26/2008. That award was protested and subsequently voided. The Technical Evaluation Panel is working to award the contract. The solicitation calls for an 18 month base period and nine option periods (8 twelve month; 1 six month). During the base period, HIFMIP will: Replace the functionality of HUDCAPS with ICFS. Replace the functionality of PAS with ICFS. Migrate FHA's current system to the HIFMIP shared service provider. At HUD s option, during Option Period 2, ICFS can be implemented for FHA; and during Option Period 4, for Ginnie Mae. When these options are exercised, and Option Period 4 is complete, ICFS will be HUDs Integrated Core Financial System. The Dept will be funding all HIFMIP DME via the Transformation Initiative FY2010+.

- a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned) alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.**

**9. Did the Agency's Executive/Investment Committee approve this request? \***

a. If "yes," what was the date of this approval? \*

**10. Contact information of Program/Project Manager?**

- Name: \*
- Phone Number: \*
- Email: \*

**11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? \***

- Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

**12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):**

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number
*	*	*

**a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): \***

- computer system security requirement;
- internal control system requirement;
- core financial system requirement according to FSIO standards;
- Federal accounting standard;
- U.S. Government Standard General Ledger at the Transaction Level;
- this is a core financial system, but does not address a FFMIA compliance area;
- Not a core financial system; does not need to comply with FFMIA

## Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES (REPORTED IN MILLIONS) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*
Operations & Maintenance:	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
SUBTOTAL:	*	*	*	*	*	*	*	*	*
Government FTE Costs should not be included in the amounts provided above.									
Government FTE Costs	*	*	*	*	*	*	*	*	*
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*
TOTAL(including FTE costs)	*	*	*	*	*	*	*	*	*

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

\*

## Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table

Contract or Task Order Number	Type of Contract/Task Order (In accordance with FAR Part 16)	Has the contract been awarded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/Task Order	End date of Contract/Task Order	Total Value of Contract/Task Order (M)	Is this an Interagency Acquisition? (Y/N)	Is it performance based? (Y/N)	Competitively awarded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contract? (Y/N)
HUDCCDEN01965	FFP	Y	2009-04-02	2009-07-13	2010-04-03	\$0.1	*	*	*	*	*
HUDCOPC22719OPCT0007	FFP	Y	2009-07-21	2009-08-20	2010-02-19	\$0.1	*	*	*	*	*
HUDCOPC23590OPCT0001	FFP	Y	2010-03-31	2010-04-01	2010-05-31	\$0.7	*	*	*	*	*
HUDCOPC23541OPCT0001	FFP	Y	2010-03-19	2010-03-20	2015-03-19	\$0.3	*	*	*	*	*
HUDCDEN01982	FFP	Y	2009-08-18	2009-08-18	2010-03-26	\$0.4	*	*	*	*	*
HUDCOPC23597OPCT0001	FFP	Y	2010-03-31	2010-04-01	2010-06-21	\$0.5	*	*	*	*	*
HUDPS0QACCA0016	PO	Y	2010-03-01	2010-03-01	2011-02-28	\$0.0	*	*	*	*	*

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

\*

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements? \*

a.If "yes," what is the date? \*

## Section D: Performance Information (All Capital Assets)

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	% of Customers satisfied with Financial information available to support program management functions.	The October 2000 GAO Report reported 38% of Surveyed FM Customers indicated satisfaction with the supporting FM systems	Median customer satisfaction index equal to or greater than 86%	Results will be evaluated FY 2011 after OCFO transitions to the new ICFS. No customer Survey was completed in FY2007.
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Receipt of an unqualified audit opinion on annual financial statements with no audit deficiencies related to financial systems	Financial statements received an unqualified audit opinion with 4 audit findings related to financial system deficiencies.	Annual financial statements receive an unqualified audit opinion with no audit findings related to financial system deficiencies.	HUD receives an unqualified financial statement audit opinion for prior year by November 15
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of audit non-compliance issues reported in financial statement audit report related to compliance issues.	Four (4) financial statement non-compliance issues related to Financial Management systems.	Eliminate all non-compliance issues attributable to financial systems and ensure full compliance with FFMA.	No financial statement non-compliance issues related to Financial Management systems were found.
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of days annual financial statements delivered to OMB.	Annual audited financial statements delivered to OMB 45 days after FY end close (Nov 15).	Annual audited financial statements delivered to OMB 45 days after FY end close (Nov 15) to meet Government wide expedited Reporting	The Department remains on schedule to deliver the audited financial statements to OMB November 15.
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of days quarterly financial statements delivered to OMB.	Quarterly financial statements delivered to OMB 21 days after end of calendar quarter.	Quarterly financial statements delivered to OMB 21 days after end of calendar quarter to meet Government wide Expedited Reporting Requirements.	Quarterly financial statements (unaudited) delivered to OMB 21 days after quarter end.
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Total number of financial-related systems maintained by OCFO to support online real time recordation of financial data.	In FY 07 OCFO maintained 20 systems with 1 in development; 15 of the existing systems support financial-related functions.	Reduce the number of OCFO legacy systems by 13 by FY2013; retire 1 system in FY 07.	OCFO financial systems retired one system: HTMS (travel)

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2007	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Total annual cost to operate and maintain OCFO financial-related systems	Total cost to operate and maintain OCFO systems is \$14.2M in FY 06.	Implementation of ICFS will result in a 10 year cost savings of about \$49M. ICFS will be implemented in FY2011, cost savings will be incremental.	Total costs to operate and maintain OCFO financial-related systems decreased from baseline; O and M costs were about 12.5M, a savings of 1.7M. Only one WCF funded system was retired in 2007.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	% of Customers satisfied with Financial information available to support program management functions	The October 2000 GAO Report reported 38% of Surveyed FM Customers indicated satisfaction with the supporting FM systems	Median customer satisfaction index equal to or greater than 90%	Results will be evaluated FY2011 after OCFO transitions to the new ICFS. No customer survey was completed in FY08.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Receipt of an unqualified audit opinion on annual financial statements with no audit deficiencies related to financial systems.	Financial statements received an unqualified audit opinion with 4 audit findings related to financial system deficiencies.	Annual financial statements receive an unqualified audit opinion with no audit findings related to financial system deficiencies.	HUD received an unqualified financial statement audit opinion with 0 audit deficiencies related to financial systems; there were five IG recommendations from a prior year that have not yet been implemented.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of non-compliance issues reported in financial statement audit report related to compliance issues.	Four (4) financial statement non-compliance issues related to Financial Management systems	Eliminate all non-compliance issues attributable to financial systems and ensure full compliance with FFMIA.	No financial statement non-compliance issues related to Financial Management systems were found.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of days Quarterly Financial Statements delivered to OMB.	Quarterly financial statements delivered to OMB 21 days after end of calendar quarter.	Quarterly financial statements delivered to OMB 21 days after end of calendar quarter to meet Government-wide Expedited Reporting Requirements.	Quarterly financial statements (unaudited) delivered to OMB 21 days after quarter end.
2008	Goal E: Embrace High Standards of Ethics,	*	*	Total annual cost to operate and maintain OCFO	Total cost to operate and maintain OCFO systems was	Implementation of ICFS will result in a 10 year cost	Total costs to operate and maintain OCFO financial-

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Management and Accountability			financial-related systems	about \$14.2M in FY 06.	savings of about \$49M. ICFS will be implemented in FY2011, cost savings will be incremental.	related systems decreased from baseline; O&M costs were about \$12.4 M, a savings of \$1.8M with one system retired in FY08.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Number of days Annual Financial Statements delivered to OMB.	Annual audited financial statements delivered to OMB 45 days after FY end close (Nov. 15)	Annual audited financial statements delivered to OMB 45 days after FY end close (Nov 15) to meet Government-wide Expedited Reporting Requirements	The Department delivered the audited financial statement to OMB by Nov 15.
2008	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Total number of financial-related systems maintained by OCFO to support online real time recordation of financial data.	In FY 07 OCFO maintained 20 systems with 1 in development; 15 of the existing systems support financial-related functions.	Reduce the number of OCFO legacy systems by 13 by FY2013; retire 0 systems in FY 08.	OCFO retired one legacy financial system in FY08: SAVE.
2009	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Percent invoices paid on time in accordance with the Prompt PayAct.	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater than 98% on a monthly basis.	Invoices were paid on time greater than 98% of the time.
2009	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	All audit findings for FY 2009 were resolved with the exception of one that is due June 30, 2010.
2009	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The net difference between the fund balances reported in Treasury reports and the agency fund balance with Treasury recorded in its general ledger.	The Government standard for fully successful is equal to or less than a 2% difference between the Reported Treasury balance and HUD's general ledger.	Maintain a net difference of equal to or less than 2% on a monthly basis.	HUD maintains a 0% difference between the Treasury balance and HUD's GL.
2009	Goal E: Embrace High Standards of Ethics, Management	*	*	The percent of time (in hours) the OCFO core accounting system is	The OCFO core accounting system is scheduled to be available to	The OCFO core accounting system is available for 100% of the	The OCFO core system is available 100% of the time.

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	and Accountability			scheduled to be available to users versus the time the system is actually available.	users for 260 hours per month. It is regularly available 100% of these 260 hours.	scheduled time.	
2010	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Percent invoices paid on time in accordance with the Prompt Pay Act	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater than 98% on a monthly basis.	TBD
2010	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	TBD
2010	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The net difference between the fund balances reported in Treasury reports and the agency fund balance with Treasury recorded in its general ledger.	The Government standard for fully successful is equal to or less than a 2% difference between the Reported Treasury balance and HUD's general ledger.	Maintain a net difference of equal to or less than 2% on a monthly basis.	TBD
2011	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Percent invoices paid on time in accordance with the Prompt Pay Act.	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater than 98% on a monthly basis.	TBD
2010	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The percent of time (in hours) the OCFO core accounting system is scheduled to be available to users versus the time the system is actually available.	The OCFO core accounting system is scheduled to be available to users for 260 hours per month. It is regularly available 100% of these 260 hours.	The OCFO core accounting system is available for 100% of the scheduled time.	TBD
2011	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The percent of time (in hours) the OCFO core accounting system is scheduled to be available to users versus the time the	The OCFO core accounting system is scheduled to be available to users for 260 hours per month. It is regularly	The OCFO core accounting system is available for 100% of the scheduled time.	TBD



Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
				system is actually available.	available 100% of these 260 hours.		
2011	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	TBD
2011	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The net difference between the fund balances reported in Treasury reports and the agency fund balance with Treasury recorded in its general ledger.	The Government standard for fully successful is equal to or less than a 2% difference between the Reported Treasury balance and HUD's general ledger.	Maintain a net difference of equal to or less than 2% on a monthly basis.	TBD
2012	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The percent of time (in hours) the OCFO core accounting system is scheduled to be available to users versus the time the system is actually available.	The OCFO core accounting system is scheduled to be available to users for 260 hours per month. It is regularly available 100% of these 260 hours.	The OCFO core accounting system is available for 100% of the scheduled time.	TBD
2012	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Percent invoices paid on time in accordance with the Prompt Pay Act.	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater than 98% on a monthly basis.	TBD
2012	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	TBD
2012	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The net difference between the fund balances reported in Treasury reports and the agency fund balance with Treasury	The Government standard for fully successful is equal to or less than a 2% difference between the Reported Treasury	Maintain a net difference of equal to or less than 2% on a monthly basis.	TBD

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
				recorded in its general ledger.	balance and HUD's general ledger.		
2013	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Percent invoices paid on time in accordance with the Prompt Pay Act.	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater 98% on a monthly basis.	TBD
2013	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	TBD
2013	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The percent of time (in hours) the OCFO core accounting system is scheduled to be available to users versus the time the system is actually available.	The OCFO core accounting system is scheduled to be available to users for 260 hours per month. It is regularly available 100% of these 260 hours.	The OCFO core accounting system is available for 100% of the scheduled time.	TBD
2013	Goal E: Embrace High Standards of Ethics, Management and Accountability	*	*	The net difference between the fund balances reported in Treasury reports and the agency fund balance with Treasury recorded in its general ledger.	The Government standard for fully successful is equal to or less than a 2% difference between the Reported Treasury balance and HUDs general ledger.	Maintain a net difference of equal to or less than 2% on a monthly basis.	TBD
2014	Goal #5: Transform the Way HUD Does Business	*	*	Percent invoices paid on time in accordance with the Prompt Pay Act.	The Government standard for fully successful is equal to or greater than 98% of the time.	Invoices will be paid on time equal to or greater 98% on a monthly basis.	TBD
2014	Goal #5: Transform the Way HUD Does Business	*	*	Audit findings are required to be resolved within one year after the OIG acceptance of the Final Management Decision Report.	Audit findings are resolved within 163 days after Management Decision Report is finalized.	Audit findings are resolved within 183 days (1/2 year) after Management Decision Report is finalized.	TBD
2014	Goal #5: Transform the	*	*	The net difference	The Government	Maintain a net difference of	TBD

Table 1: Performance Information Table

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Way HUD Does Business			between the fund balances reported in Treasury reports and the agency fund balance with Treasury recorded in its general ledger.	standard for fully successful is equal to or less than a 2% difference between the Reported Treasury balance and HUDs general ledger.	equal to or less than 2% on a monthly basis.	
2014	Goal #5: Transform the Way HUD Does Business	*	*	The percent of time (in hours) the OCFO core accounting system is scheduled to be available to users versus the time the system is actually available.	The OCFO core accounting system is scheduled to be available to users for 260 hours per month. It is regularly available 100% of these 260 hours.	The OCFO core accounting system is available for 100% of the scheduled time.	TBD

## Part II: Planning, Acquisition And Performance Information

### Section A: Cost and Schedule Performance (All Capital Assets)

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
A. Project Initiation/Planning	\$1.8	\$1.8	2003-07-10	2003-07-10	2004-05-25	2004-10-07	0.00%	100.00%
B. Requirements Definition	\$10.6	\$10.6	2004-10-01	2004-10-01	2009-09-30	2008-06-30	98.00%	98.00%
Software Acquisition Base (Months 1-12)	*	*	2009-10-01		2010-09-30		0.00%	0.00%
Software Acquisition Base (Months 13-18)	*	*	2010-10-01		2011-03-31		0.00%	0.00%
Systems Integration & Testing Option Yr 1	*	*	2011-04-01		2012-03-30		0.00%	0.00%
Systems Integration & Testing Option Yr 2	*	*	2012-04-02		2013-03-29		0.00%	0.00%
Systems Integration & Testing Option Yr 3	*	*	2013-04-01		2014-03-31		0.00%	0.00%
Systems Integration & Testing Option Yr 4	*	*	2014-04-01		2015-03-31		0.00%	0.00%
Systems Integration & Testing Option Yr 5	*	*	2015-04-01		2016-03-30		0.00%	0.00%
Systems Integration & Testing Option Yr 6	*	*	2016-04-01		2017-03-30		0.00%	0.00%
Systems Integration & Testing Option Yr 7	*	*	2017-04-03		2018-03-30		0.00%	0.00%
Systems Integration & Testing Option Yr 8	*	*	2018-04-02		2019-03-29		0.00%	0.00%
Systems Integration & Testing Option Yr 9	*	*	2019-04-01		2019-09-30		0.00%	0.00%
FY 12 HIFMIP System Maintenance	*	*	2011-10-03		2012-09-28		0.00%	0.00%

1. Comparison of Actual Work Completed and Actual Costs to Current Approved Baseline								
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY 13 HIFMIP System Maintenance	*	*	2012-10-01		2013-09-30		0.00%	0.00%
FY 14 HIFMIP System Maintenance	*	*	2013-10-01		2014-09-30		0.00%	0.00%
FY 15 HIFMIP System Maintenance	*	*	2014-10-01		2015-09-30		0.00%	0.00%
FY 16 HIFMIP System Maintenance	*	*	2015-10-01		2016-09-30		0.00%	0.00%
FY 17 HIFMIP System Maintenance	*	*	2016-10-03		2017-09-29		0.00%	0.00%
FY 18 HIFMIP System Maintenance	*	*	2017-10-02		2018-09-28		0.00%	0.00%
FY 19 HIFMIP System Maintenance	*	*	2018-10-01		2019-09-30		0.00%	0.00%
FY 05/06 Legacy Systems Development	\$0.1	\$0.1	2005-10-01	2005-10-01	2006-11-30	2006-11-30	0.00%	100.00%
FY 05 Legacy Systems Maintenance	\$13.0	\$12.6	2004-10-01	2004-10-01	2005-10-04	2005-09-30	92.75%	92.75%
FY 06 Legacy Systems Maintenance	\$13.5	\$13.3	2005-10-03	2005-10-03	2006-09-29	2006-09-29	0.00%	100.00%
FY 07 Legacy Systems Maintenance	\$13.4	\$9.5	2006-10-02	2006-10-02	2007-09-28	2007-09-28	0.00%	100.00%
FY 08 Legacy Systems Maintenance	\$12.0	\$11.6	2007-10-01	2007-10-01	2008-09-30	2008-09-30	0.00%	100.00%
FY 09 Legacy Systems Maintenance	\$11.9	\$12.2	2008-10-01	2008-10-01	2009-09-30	2009-09-30	0.00%	100.00%
FY 10 System Maintenance	\$14.2	\$13.0	2009-10-01	2009-10-01	2010-09-30		92.00%	92.00%
FY 11 System Maintenance	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY 20 HIFMIP System Main	*	*	2019-10-01		2020-09-30		0.00%	0.00%

\* - Indicates data is redacted.